



# Priorities and Projects Update

May 8, 2017

## VISION

Proud of Cochrane's heritage, embracing our future, we are a dynamic organization creating municipal excellence.

## MISSION

To protect and promote Cochrane as a unique community through our dedication to public service.

## Council Priorities

### 2015– 2018 Council Priorities

1. Focus attention and resources towards the completion of Aquatic Centre & Curling/Multi-sport Centre - Phase 4 Recreational Facility with Life Cycle Planning.

#### **Actions/Milestones**

- Built & Operating/Ribbon Cutting in Spring 2017
- Complete an operational transition plan

2. Focus attention and resources on improving roads and pathways.

#### **Actions/Milestones**

- Complete Connecting Cochrane (Transportation Master Plan)
  - Awaiting confirmation of Green Trip Funding from the Province
- Explore regional transit opportunities
- Improvements to Highway 22 & 1A intersection has been approved with Alberta Transportation, final design work being completed 2017.
- Geotechnical work for Bow River Bridge is progressing to achieve 30% design by Q4
  - North road connection project tender has closed and been awarded – work to commence May-October 2017
- Evaluate and upgrade existing intersections to improve traffic flow – ongoing; finalizing scope on capital project to widen and improve traffic flows on West Side Drive in 2017

3. Focus attention and resources on planning for a community cultural hub.

#### **Actions/Milestones**

- Determine scope and partnerships
- Identify site

4. Focus attention and resources on implementing the Economic Development Strategy.

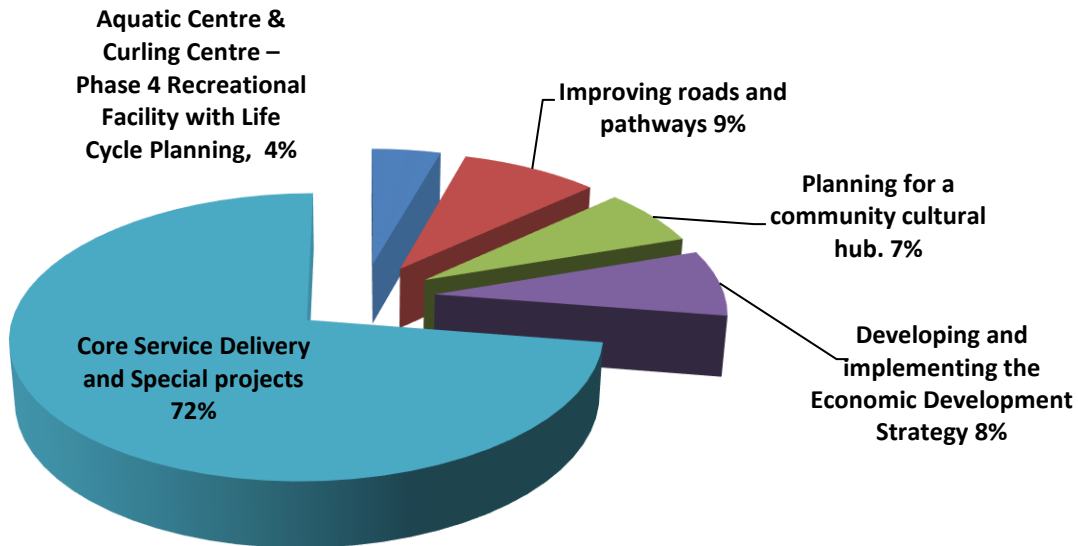
#### **Actions/Milestones**

- Review land assets
- Focus on the development of the old Town Hall Site
- Further implementation of the Integrated Downtown Action Plan
- Work with local businesses on opportunities for business diversification
- Identify infrastructure required to support technology-based businesses

## **BUSINESS GOALS**

Administration uses the approved 2016 – 2019 Strategic Plan and the 2017 Council Priorities to create division business plans to support current service levels and advance Council goals.

### **2017 Business Plan Goals**



## **STRATEGIC PLAN GUIDING THEMES:**

**SUSTAINABLE COMMUNITY BUILDING:** Together we create a complete community through a balance of environmental, economic, and social infrastructures.

**COMMUNICATIONS:** Together we enhance communication by working collaboratively, building positive relationships, and sharing information and resources.

**ORGANIZATIONAL EXCELLENCE:** Together we create and enhance an effective organization, encouraging continual improvement, innovation and accountability.

**PEOPLE AND POTENTIAL:** Together we create an organizational environment that supports diversity and enables our employees to reach their potential and goals.

## **Council Priorities Key Result Areas**

### **1. Quarry Development**

- Development of NW corner of site continues with the opening of a number of new businesses in Spring 2017
- Grand Opening of Bow Street Common, including public gathering space scheduled for June 2017
- Garmin Office Building construction is now underway, anticipated opening June 2018
- Springwood exploring other businesses for the balance of the NW corner of the Quarry

### **2. Old Town Hall Site**

- Council approved the extension of the closing date for the development of the Old Town Hall Site by Madlee Developments to August 31, 2018
- Development Permit applications are anticipated in Spring 2018
- Anticipate development to formally commence in the Fall 2018

### **3. Recreation, Arts & Culture Advancement**

- Fundraising committees are actively seeking donations and sponsorships for aquatic centre and curling/multisport facility. Rock the Waves campaign is currently at \$4.7 million
- Phase 1 (everything but aquatics) has been handed over to the operators and tenant spaces and program spaces are being built out
- Phase 2 (aquatics) all pools have been poured and tiling is underway
- Ribbon Cutting scheduled for June 2017
- Community Celebration scheduled for September 2017

### **4. Connecting Cochrane - Transportation Master Plan**

- Plan completion expected following receipt of the confirmation of Green Trip Funding
- Highway 1A/22; intersection project has been approved by Alberta Transportation and formal design commenced to be completed in 2017.

### **5. Economic Development Strategy**

- Renewed the Lease for the Visitor Information Centre on 1<sup>st</sup> for five years. Finalizing plans for leasehold improvements to enhance the Town's ability to hold open houses and provide more information to Cochransites, the business community and tourists.
- Reaching out to multiple Tour Bus Operators to see if Cochrane could be a potential stop on their Tours. Two tour bus groups are coming this Spring to visit Cochrane.
- Cochrane Dollar program launching May 19<sup>th</sup> to promote shop local and "Proudly Cochrane" campaigns in collaboration with local business representatives. Many businesses have declared their support for the project.

- Work on the Tourism Strategy has started. Meetings with Alberta Tourism have taken place and stakeholder workshops will commence shortly.
- Partnering with Cochrane Chamber of Commerce to help 5<sup>th</sup> Avenue retailers promote their businesses in both local papers.
- Assisting with the creation of the Cochrane Fibre strategy.

## **6. Integrated Downtown Action Plan**

- Historic Downtown enhancements are underway. Primary gateway, and 4th Avenue enhancements are completed. Design and fabrication of the secondary gateway and mainstreet landscaping currently being completed.
- Continuing to explore and pursue land acquisitions for priorities identified in the plan.
- Purchase of land needed for future pedestrian rail crossing to Historic Downtown (Esso Bulk Station)
- Working with CP Rail regarding the pedestrian crossing
- Engagement with the Province regarding the pedestrian crossing
- Engagement with the Province regarding the possible facelift of the Provincial Building

## **Core Services Key Result Areas**

### **1. Land Use Bylaw**

- Staff continue to pursue and finalize amendments to the Land Use Bylaw including the requirements for Accessory Buildings, Accessory Suites and Mobile Food Vendors
- Additional amendments to the Land Use Bylaw are forthcoming including Buffered Uses, a Taxi Bylaw and Marjiuna Dispensary regulations.

### **2. Community Connectivity – Road Renewal Program**

- Gleneagles Drive and Range Road 43 Road Renewal projects were completed. RancheHouse Road project was delayed due to parking lot design and costing issues. Paving of RancheHouse Road is scheduled for 2017.

### **3. Police Station – Location and Schematic Design Phase**

- Parcel purchased in Heartland
- Preliminary space allocation being reviewed to move toward final design phase.

### **4. Implementation of the Town of Cochrane Zero Waste Framework**

- Residential Organic Waste Diversion Program has been implemented and Organics collection began in April 2017.

## **5. Flood 2013**

- Work on the Gleneagles Drive Slump Project should be completed in the Fall 2017
- Waiting on the Upper Bow River Hazard Study to be completed to determine if any mitigation is required and appropriate by the Water Treatment Plant and the north edge of Bow Meadows.

## **6. Internal communication**

- Updated intranet project completed
- Introduced a newsletter as an additional tool for 2017 change management of several initiatives and transition.

## **7. Public Engagement**

- Events: Trade Show, Community Awards, Doors Open, Aquatics and Curling Multi-sport facility ribbon cutting.
- Additional resources at Visitor Information Centre for information on community development. Utilizing additional amenities for Public Engagement/Open Houses

## **8. Human Resources Program Development**

- Implementing new HR Information System
- CAO recruitment currently underway
- Employee Group Benefits program reviewed and transitioned to new service provider May 1, 2017.

## **9. Staff Development**

- Navigating Change training provided to most staff to aid with multiple 2017 initiatives and leadership transition.